## 84.4%

OVERALL ESTIMATION OF THE COMPANY'S CORPORATE GOVERNANCE FOR 2020/2021 CORPORATE YEAR

## 61%

OF PRINCIPLES AND RECOMMENDATIONS OF THE BANK OF RUSSIA'S CORPORATE GOVERNANCE CODE WERE COMPLIED WITH IN 2021 (54% — A YEAR EARLIER)



CAPITALISATION OF THE COMPANY AS AT THE END OF 2021

and the

## CORPORATE GOVERNANCE

THE COMPANY IMPROVES TRANSPARENCY AND CORPORATE GOVERNANCE AND FOLLOWS BEST PRACTICES AND GUIDELINES IN THIS AREA TO FULLY ENSURE AND PROTECT THE RIGHTS AND INTERESTS OF SHAREHOLDERS AND INVESTORS.

"

The Company's established corporate governance model is a well-functioning system, which is one of the foundations of the Company's sustainable development and provides a balance of interests between all stakeholders".

> Yulia Galinova Deputy General Director for Corporate Governance, Rosseti Kuban, PJSC

> > Mit Mitter